GOAL 1: FUND PROGRAMS, INITIATIVES & SCHOLARSHIPS

ACTION PLAN	RESPONSIBILITY	DATES/TIME -	METRIC	OUTCOME
		FRAME		
Award scholarships annually	Institutional	Review	Expand the number of quality	Awarded 106 scholarships and
	Advancement,	applications mid	scholarships offered to	awards representing a 44%
	Scholarship	- April and	students by 5%. (73 in 2015 -	increase
	Committee and	present at award	77 in 2016)	
	entire board as	Ceremony in May		
	needed			
Award program, initiatives and	Institutional	Year Round	Manage RFF process to	100% of the approved requests
equipment and dollars as	Advancement, TRCC		execute 100% of approved	were approved
requested by the College	President, RFF		requests.	
through Request For Funds	Committee, TRC			
	Foundation BOD			

GOAL 2: RAISE FUNDS TO SUPPORT ANNUAL BUDGET

ACTION PLAN	RESPONSIBILITY	DATES/TIME -	METRIC	OUTCOME
		FRAME		
Solicit support from each	Entire Foundation	Year Round	100% in all areas indicated in	100% participation in giving, all
board member in	Board		action plan.	Foundation events were supported
participating at board				by board members as well as TRCC
meetings, attending				events.
events and giving				
Pursue one target	Institutional	Year Round	Secure new funding with a	Secured \$155,000 from 5
company/foundation of	Advancement, Entire		minimum \$30,000 gift.	foundations/individuals
choice as corporate	Foundation Board			representing a 417% increase
prospect.				
Increase Annual Appeal	Institutional	Year Round (targeted	Increase individual givers by	FLAT – did not distribute a June
through mail campaign,	Advancement	mail dates,	10% (183 in 2015 – 219 in	newsletter/solicitation – minus 1
face-to-face solicitations		September,	2016)	staff.
		November, June)		
Golf Tournament	Institutional	September each year	To maintain participation	Increased net by 22% (\$32,313 in
	Advancement/Golf		among area key stakeholders.	2015)
	Committee/Foundation		Increase net by 10% (\$26,518	
	Board		in 2014 - \$29,169 in 2015)	

GOAL 3: GROW BOARD PARTICIPATION AND BUILD COMMUNITY AWARENESS

ACTION PLAN	RESPONSIBILITY	KEY DATES/ACTION STEPS	METRIC	OUTCOME
Ensure that each board member serves on a committee of interest and that they add value to overall planning and goals of the foundation throughout the year	Institutional Advancement/Entire Foundation Board	Year Round	No less than 75% attendance at entire-board and committee meetings	Quorum at all meetings
Increase Board's financial participation to the programs that they sponsor	Institutional Advancement/Entire Foundation Board	Year Round	Each board member to contribute time or a personal/corporate gift to one or more fund raising activity.	100% participation
Keep the nomination committee active by soliciting new talent, identifying nominations, reviewing nominations and evaluating board member term limits. Fill expired board member seats and develop board member term list by year.	Institutional Advancement, Nomination and Foundation Board	Appoint Nominating committee by April, Submit slate of members by May board meeting to replace expiring or those stepping down.	Identify new potential candidates per year and/or maintain current membership.	Added 5 new board members that better represent the community /TRCC
Plan board member attendance at key College events that benefit promoting the work of the TRC Foundation	Institutional Advancement/Entire Board	Develop calendar and college events.	Board representation at Convocation, Commencement, Legislative Breakfast, Golf, Annual Breakfast, etc., to serve as a speaker or participate in ways that promote the Foundation in the community.	100% participation by 1 or more board members at key TRCC events.
Work in collaboration with the College community to produce appropriate events through the Booker DeVaughn Lecture Series	Institutional Advancement and Lecture Committee	Annually – Bi- Annually November/April	Coordinate 1-2 events per calendar year.	2 events were held through the Booker DeVaughn Lecture Series. "Freeway" Rick Ross and Professor Maria Tatar.

GOAL 4: STRENGTHEN FINANCIAL ACCOUNTABILITY

ACTION PLAN	RESPONSIBILITY	KEY DATES/ACTION STEPS	METRIC	OUTCOME
Review Spendrule and Investment Policy and make adjustments that deliver dividends to the operating fund to support the work of funding scholarships, programs and the operating fund of the foundation	Institutional Advancement/Finance & Investment Committee	Annually	Secure approval of the full foundation board and report to the investment firm any changes in policy.	100% approval on all budget and policy and procedures.
Ensure compliance with the Board of Regents with all annual reporting including a statement of all items of income and disbursements of the TRC Foundation	Institutional Advancement/Executi ve Committee/Finance & Investment	Start field work end of July/August— systems report with Annual Report due September 30 th each year	To maintain trust and compliance with key stakeholders and the system office which audits each foundation at the state level.	Rectified all prior comments that dated back from 2008. There were no audit findings or issues
Oversee and coordinate all board of director, finance & investment, nominating, scholarship and event committees/sub-committees	Institutional Advancement	Board meetings monthly, F&I meets 2-4x per year in addition to meeting with Manning & Napier and Dime Investments 2x per year.	Maintain minutes for reporting purposes for all meetings.	100% in compliance