Unit/Learning Module/Week	STUDENT LEARNING OUTCOMES (SLOS)	CONTENT	SUGGESTED LEARNING EXPERIENCES	EVALUATION
	Nursing Le	eadership and Manager	nent	
Unit 1	1.Identify course outcomes and methods to achieve learning and course grade	Orientation to hybrid course and collaborative learning	LMS demonstration, Review assignments in this course, see excel spreadsheet for due dates: 1. Cover Letter / Resume/ Reference Letter 2. One Discussion Board exercise which includes both individual post and thoughtful reply to other student. The individual post must include one reference in APA format. Student must complete both initial and response posts to get any of the points. 3.Leadership ATI Practice Tests with focused remediation and mandatory proctored exam. 4. ePortfolio assignments one, and two (One: program outcome inquiry, reflection and integration assessment. Two: Educational Plan) 5.Preparation and attendance at all seminars 6.Professional communication and follow through with own learning	Attendance, use of course technology—see assignments on Bb Bb syllabus and assignment review

1.	A.	Career Planning:
	Opportun	ities / Resumes / Interviews

- 1. Outline the process of career planning
- Recognize the importance of clarifying values and goals
- 3. Develop skills to initiate and conduct a successful job search
- 4. Learn to prepare an effective cover letter and resume
- 5. Describe factors that contribute to a productive interview
- 6. Discuss the variety of job opportunities available
- 7. Describe hospital-based and nonhospital-based nursing practice
- 8. Identify opportunities for advancing your career
- 9. Differentiate among Benner's concepts of novice, advanced beginner, competent, proficient and expert nursing practice
- 10. Identify accountability-based nursing performance

Lecture guided be CNP Core Values:

- 1. A. Career planning by the nurse promotes a professional fit that facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process.
- 1. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by nursing career planning that results in professional satisfaction.
- 1. C. Career planning by the nurse enhances the likelihood of obtaining a practice fit that promotes an atmosphere of therapeutic communication among nursing and other healthcare professionals that is associated with enhanced client outcomes.
- 1. D. Nursing
 Professional role
 development is facilitated
 through career planning.

Readings in Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012:

Chapter 17 pgs 402-403 (up to clinical practice council); 408-411 Chapter 27

Suggested review: Chapter 28

Mini Lecture

See online course for additional learning activities

Case Study
Discussion(s) Board
if assigned to it,
otherwise read
posting and learn
from them

Online Self-Assessment/ Exam

Resume/Cover Letter

Unit 2	 A. Introduction to Nursing Leadership and Management 1. Differentiate between leadership and management 2. Distinguish characteristics of effective leaders 3. Discuss the impact of knowledge workers in health care job market 	1. Lecture guided by CNP Core Values: A. Effective nursing leadership and management facilitate the ability of nurses to utilize critical thinking skills in 1. the application of the nursing process. Readings In Kelly, P., Nursing Leadership & Management, 3 rd Edition, Cengage, 2012: Chapter 1 pgs 1-5; pgs 11 & 12 Mini Lecture	Case Study Discussion(s) Board if assigned to it, otherwise read posting and learn from them Online Self- Assessment/ Exam
		B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency relies upon effective nursing 1. leadership and management.	
		C. Effective nursing leadership and management promote therapeutic communication among nursing and other healthcare professionals 1. that is associated with enhanced client outcomes. D. Nursing	
		Professional role development is facilitated through effective nursing leadership and management.	

1. B. Organizational Behavior and Magnet Hospitals

- 1. Identify the evolution of the impact of organizational behavior
- 2. Identify characteristics of a highperformance organization
- Relate the historical evolution and significance of magnet status
- 4. Identify organizational characteristics that define magnet nursing services

1. Lecture guided by CNP Core Values:

A. Awareness of organizational behavior and excellence facilitates the ability of the nurse to utilize critical thinking skills in the application of

1. skills in the application the nursing process.

B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by an awareness of organizational behavior and excellence.

C.

Acknowledgement of organizational behavior and excellence promotes therapeutic communication among nursing and other healthcare professionals that is associated with

D. Nursing
Professional role
development is facilitated
through an awareness of
organizational behavior
and excellence.

enhanced client outcomes.

In Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012:

Chapter 3 pgs 73-81 (up to Forces of Magnetism)

Mini Lecture

See online course for additional learning activities

Case Study
Discussion(s) Board
if assigned to it,
otherwise read
posting and learn
from them

Online Self-Assessment/ Exam

Unit 3	 A. Delegation of Patient Care/Assignment Making 1. Analyze scheduling issues that impact the matching of nursing resources to patient needs 2. Compare and contrast models of care delivery and their impact on patient outcomes 3. Identify delegation, accountability, responsibility, authority, assignment, supervision and competence 4. Support the National Council of State Boards of Nursing Decision Tree – Delegating to Nursing Assistive Personnel 5. Relate the five rights of delegation 6. Identify potential barriers to effective delegation 7. Describe the pertinent aspects of assignment making 8. Identify the role of the professional nurse in assignment making 	i Lecture guided by CNP Core Values: 1. A. Awareness of the tenets of delegation of patient care/assignment making facilitates ability of the nurse to utilize critical thinking skills in the application of the nursing process. 1. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by fluency with the tenets of delegation of patient care/ assignment making. 1. C. Fluency with the principles of delegation in patient care/assignment making promotes therapeutic communication among nursing and other	Readings In Kelly, P., Nursing Leadership & Management, 3 rd Edition, Cengage, 2012: P. Kelly Chapter 15 pgs 356 (Evaluation of Staffing Effectiveness) - 367 Chapter 16 Mini Lecture See online course for additional learning activities	Case Study Discussion(s) Board if assigned to it, otherwise read posting and learn from them Online Self- Assessment/ Exam
		among nursing and other healthcare professionals increasing positive outcomes.		
		D. Nursing Professional role development is facilitated through awareness of		
		delegation tenets for patient care/assignment making		

1.	В.	Time Management and
	Setting Pat	tient Care Priorities

- 1. 1. Apply principles of priority setting to patient care situations
- 2. 2. Apply time management strategies to the reality of delivering effective nursing care

Lecture guided by CNP Core Values:

- 1. A. Fluency with time management and patient care priority setting facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process.
- 1. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by fluency with time management and patient care priority setting.
- 1. C. The ability of the nurse to effectively manage time and set patient care priorities promotes therapeutic communication among nursing and other healthcare professionals that is associated with enhanced client outcomes.
- 1. D. Nursing
 Professional role
 development is facilitated
 through effective time

Readings In Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012:

Chapter 18

Mini Lecture

See online course for additional learning activities

Case Study
Discussion(s) Board
if assigned to it,
otherwise read
posting and learn
from them

Online Self-Assessment/ Exam

management and priority setting.	

Unit 4	 A. Personal and Interdisciplinary Communication 1. Analyze how current social trends affect communication 2. Describe organizational communication and communication skills in the workplace 3. Identify barriers to communication and strategies to overcome them 4. Identify levels of communication, intrapersonal, interpersonal and public 5. Identify strategies to prevent horizontal workplace violence 6. Analyze effective communication as it relates to patient safety 7. Identify current methods of transcribing physician's orders 	Lecture guided by CNP Core Values: A. Fluency with personal and interdisciplinary communication facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is dependent upon the ability of the nurse to communicate effectively. C. Acknowledgement of the principles of effective communication and barriers to it promotes therapeutic communication among nursing and other healthcare professionals that is associated with enhanced client outcomes.	Readings In Kelly, P., Nursing Leadership & Management, 3 rd Edition, Cengage, 2012: Chapter 8 Mini Lecture See online course for additional learning activities	Case Study Discussion(s) Board if assigned to it, otherwise read posting and learn from them Online Self- Assessment/ Exam
		that is associated with enhanced client outcomes. 1. D. Nursing Professional role		
		development is facilitated through effective personal and interdisciplinary communication.		

dignity of the clinical, cultural and technological proficiency is aided by an	1. B. Effective Team Building & Power 1. Relate ways to create a conducive environment for teamwork 2. Review keys concepts of creating an effective team and the stages of a team process 3. Identify the qualities of an effective leader in a team setting 4. Apply an understanding of power to help nurses improve their effectiveness 1. Lecture guided by CNP Core Values: A. Awareness of effective team building and power facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is remarked in skills in the application of the nurse to utilize critical thinking skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is remarked in skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is remarked in skills in the application of the nursing process. Chapter 12 pg 284 (Definitions of Power) & tables 12-1, 12-2 Mini Lecture See online course for additional learning
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1.	•	A.	Seminar: Delegation	Case Study Presentation and Discussion	Preview Online leadership presentation.	Attendance and participation in
	•	author competed 2. of Sta Tree - Assist 3. delega 4. effects 5.	Discuss delegation, ntability, responsibility, rity, assignment, supervision and etence Review the National Council te Boards of Nursing Decision Delegating to Nursing ive Personnel Identify five rights of ation in case studies Identify potential barriers to ive delegation Plan an assignment with ssional decision and delegation	Fluency with the principles of delegation of patient care/assignment making promotes therapeutic communication among nursing and other healthcare professionals that is associated with enhanced client outcomes. Nursing Professional role development is facilitated through an awareness of the tenets of delegation of patient care/assignment making	Come prepared to do an exercise in delegation.	delegation exercise

Unit 6	 A. Decision Making & Critical Thinking 6. Apply decision making to clinical situations 7. Explain how problem solving, critical thinking, reflective thinking, and intuitive thinking relate to decision making 8. Apply strategies to strengthen the nurse's role in decision making for patients 	1. Lecture guided by CNP Core Values: A. Critical thinking skills facilitate the ability of the nurse to apply effective decision making strategies in the 1. application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is dependent upon the ability of the nurse to think critically 1. and to apply sound decision making strategies. C. Application of critical thinking and decision making skills promotes therapeutic communication among nursing and other healthcare professionals 1. that is associated with enhanced client outcomes. D. Nursing Professional role development is facilitated by the ability of the nurse to think critically and apply sound decision	Readings In Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012: Chapters 22 pgs 526-534 (up to Techniques of Group Decision Making) Mini Lecture See online course for additional learning activities	Online Self-Assessment/ Exam
		making skills.		

Unit 7	1. A. Evidence Based Practice (EBP) & Quality Improvement (QI) in	Mini Lecture guided by CT-CCNP Core Values:	
	 Health Care & Nursing 1. Discuss the history of EBP in nursing 2. Discuss the use of evidence in decision making 3. Assume responsibility for developing an EBP approach to patient care 4. Discuss the use of outcomes research in EBP 5. Identify resources available to generate outcomes / benchmarks in clinical practice 6. Apply EBP to a clinical nursing topic of interest 7. Relate Quality Improvement (QI) to patients & organizations 	 A. Knowledge and awareness of the importance of evidence based practice and quality improvement in health care and nursing facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by fluency with evidence based practice and quality improvement in health care and nursing. 	
		C. An awareness of the role of evidence based practice and quality improvement in health care and nursing promotes therapeutic communication among nursing and other healthcare professionals that is associated with enhanced client outcomes. D. Nursing	
		Professional role development is facilitated through the application of evidence based practice and quality improvement in health care and nursing to nursing practice.	

 2. evalue conte on the internal. 3. informal 	Identify current challenges ealth mation technology applications Use established criteria to nate the ent of health-related sites found e	1.	A. Awareness of the role of health information technology facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by knowledge and application of health information technology. C. Nursing fluency with health information technology may be associated with the promotion of therapeutic communication among nursing and other healthcare professionals that has the potential to enhance client outcomes. D. Nursing Professional role development is facilitated through an awareness of the role of health	of he son	Readings In Kelly, P., Nursing Leadership & Management, 3 rd Edition, Cengage, 2012: Chapter 6: pgs 139-152 (up to Development of Modern Computing), pgs 155-163 (The Internet for Clinical Practice) Mini Lecture See online course for additional learning activities—including the Tiger Initiative, Nurse of the Future Competencies and Value of the EHR for the patient and institution	Online Self-Assessment/ Exam
			information technology.			

Unit 8	1. A. The Health Care Environment		Readings In Kelly, P., Nursing Leadership &	Case Study Discussion(s) Board
	 1. Identify how health care is organized and financed in the US 2. Identify major issues facing health care 3. Relate efforts to improve the quality, safety and access to health care 	E. Awareness of the health care environment facilitates the ability of the nurse to utilize critical thinking 1. skills in the application of the nursing process. F. The provision	Management, 3 rd Edition, Cengage, 2012: Chapter 2 Mini Lecture See online course for additional learning activities	if assigned to it, otherwise read posting and learn from them Online Self-Assessment/ Exam

1. B. Basic Health Care Economics

- 1. Define health care economics; relay the concept of health care run as business needing to balance cost and quality
- 2. Define the health care market and reimbursement structures
- 3. Identify commonly used types of budgets for planning and management of patient care
- 4. Identify expenses associated with the delivery of service
- 5. Using a basic knowledge of health care economics, identify and analyze trends affecting the rising costs in the health care delivery system in light of health care reform
- 6. Discuss strategies you will use to achieve fiscal responsibility in your clinical practice

1. Lecture guided by CNP Core Values:

A. Awareness of health care economics facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing

1. application of the nursing process.

B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by an awareness of health care economics.

C.

1.

Acknowledgement of health care economics promotes therapeutic communication among nursing and other healthcare professionals that is associated with

D. Nursing
Professional role
development is facilitated
through an awareness of
health care economics.

enhanced client outcomes.

Readings In Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012:

Chapter 4 pgs 92-103 (up to cost analysis) & pgs 108-109

Chapter 14 pgs 322-324 (up to budget preparation)

Mini Lecture

See online course for additional learning activities

Case Study
Discussion(s) Board
if assigned to it,
otherwise read
posting and learn
from them

Online Self-Assessment/ Exam

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1. • B. Environmental Nursing 1. Identify the relationship of toxin exposure to common childhood • illness 2. Identify current environmental & health policies that • may not protect people 3. Identify methods of social change in relationship to • environmental issues in nursing 4. Identify solutions to provide environmentally responsible clinical practice	Lecture guided by CNP Core Values: A. An awareness of the importance of environmental nursing facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process as it relates to environmental concerns. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by an awareness of the tenets of environmental nursing. C. 1. Acknowledgement of the importance of the principles of environmental nursing promotes therapeutic communication among nursing and other healthcare professionals that is associated with enhanced client and environmental outcomes. D. Nursing 1. Professional role development is facilitated
	through an awareness of the environmental nursing.

Unit 11 1. A. Legal Aspects of Health Care 1. 1. Identify the sources and types of laws and regulations that impact nursing practice 2. 2. Analyze common areas of nursing practice actions, and outline actions a nurse can take to minimize these risks 3. 3. Relate legal protections for nursing practice 4. 4. Analyze the nurse's role as a patient advocate and the duty to follow another practitioner's orders B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological 1. proficiency is aided by an awareness of the legal aspects of health care professionals that is associated withen the althour protessionals that is associated withen the although communication among nursing and other 1. Lecture guided by CNP Core Values: A. Awareness of the legal aspects of health care are facilitates the ability of the nurse to utilize critical thinking skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological 1. proficiency is aided by an awareness of the legal aspects of health care professionals that is associated withen the althour professionals that is associated withen the analyse of the communication among nursing and other 1. Healthcare professionals that is associated withen the analyse of the communication among nursing and other 1. Healthcare professionals that is associated withen the analyse of health care professionals that is associated withen the analyse of the althcare professionals that is associated withen the analyse of the althcare professionals that is associated withen the analyse of the althcare professionals that is associated withen the analyse of the althcare professionals that is associated withen the analyse of the althcare professionals that is associated withen the analyse of the alteral profice of the analyse of the althcare professionals that is

1. B. Ethical Aspects of Health Care 1. Define ethics and morality; values clarification 2. Analyze the personal values that influence people's approaches to ethical issues and decision making 3. Evaluate ethical issues encountered in practice	1.	CNP Core Values: A. Awareness of the ethical aspects of health care facilitates the ability of the nurse to utilize critical thinking	Readings In Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012: Chapter 24 Chapter 25 pgs 589 (Health Care Disparity) – 591 (up to Cultural Competence) Chapter 26 pgs 617	Case Study Discussion(s) Board if assigned to it, otherwise read posting and learn from them Online Self- Assessment/ Exam
	1.	of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is aided by an awareness of the ethical aspects of health care. C. Acknowledgement of the ethical aspects of health care promotes therapeutic communication among	Chapter 26 pgs 617 (Whistle-Blowing) – 620 Mini Lecture See online course for additional learning activities	
	1.	nursing and other healthcare professionals that is associated with enhanced client outcomes. D. Nursing Professional role development is facilitated through an awareness of the ethical aspects of health care.		

Jnit 12	1.	1. 2. 3.	1. Identify legal implications of being nurse	an impaired rams available l and ethical	Application of legal and ethical principles with an impaired nurse in a clinical setting	Presentation from and discussion with a nurse who has recovered	Attendance and Engagement
		J.	responsibilities of rep	orting			

professional balance.

1. B. Your First Job: Role Transition; Reality Shock & Organizational Culture 1. Describe how organizational culture can influence leading a team 2. Compare and contrast typical components of health care orientation 3. Explain types of performance feedback and organizational response to performance 4. Identify characteristics of transitions and reality shock 5. Describe methods to promote a successful transition to the profession of nursing	1. Lecture guided by CNP Core Values: A. Effective role transition facilitates the ability of the nurse to utilize critical thinking 1. skills in the application of the nursing process. B. The provision of safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological proficiency is dependent upon effective transition 1. from student to professional nurse. C. The nurse who effectively transitions to the practice setting is better able to promote therapeutic communication among nursing and other healthcare professionals 1. that is associated with enhanced client outcomes. D. Nursing Professional role development is facilitated by effective transition to practice. Readings In Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012: Chapter 17 pg 403 (Shared Governance) & pgs 407-411 Chapter 25 pgs 594 (Organizational Culture) – 603 (Generational Perceptions) Chapter 29 Mini Lecture See online course for additional learning activities
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Unit 15 Assess knowledge and testing skills on a Preparing for NCLEX Exam	Unit 14	1. A. NCLEX-RN Preparation and Professionalism 1. Discuss the role of the National Council of State Boards of Nursing (NCSBN) 2. Discuss the implications of Computerized Adaptive Testing 3. Identify the process and steps for preparing to take the National Council Licensure Examination for Registered Nurses (NCLEX-RN) 4. Relate factors associated with NCLEXRN performance	1. Lecture guided by CNP Core Values: A. Preparation for the NCLEX-RN facilitates the ability of the nurse to utilize critical 1. thinking skills in support of success. B. Entry level ability of the nurse to provide safe, competent, evidence based nursing care that enhances the dignity of the client and is grounded in clinical, cultural and technological 1. proficiency is assessed through the NCLEX-RN. C. Entry level ability to apply skills of therapeutic communication among nursing and other healthcare professionals that is associated with enhanced client outcomes 1. is assessed through the NCLEX-RN. D. Nursing Professional role development begins with success on the NCLEXRN.	Readings In Kelly, P., Nursing Leadership & Management, 3rd Edition, Cengage, 2012: Chapter 31 Mini Lecture See online course for additional learning activities	Attendance and Participation
leadership test and practice	Unit 15				

Required Textbook:

Kelly, P. (2012). Nursing Leadership and Management, (3rd edition). Clifton Park, NY: Delmar, Cengage Learning.